

PROXY FORM



I/We \_\_\_\_\_ NRIC/Company No. \_\_\_\_\_  
(full name in block letters)  
of \_\_\_\_\_  
(full address)

Tel. No. \_\_\_\_\_ Email address \_\_\_\_\_

being a member/members of Fraser & Neave Holdings Bhd, hereby appoint the following person(s):

Full name in block letters	NRIC/Passport No.	Proportion of shareholding to be represented	
		No. of shares	Percentage (%)
Address:			
Tel. No.:			
Email address:			

and/or (delete if inapplicable)

Full name in block letters	NRIC/Passport No.	Proportion of shareholding to be represented	
		No. of shares	Percentage (%)
Address:			
Tel. No.:			
Email address:			

or failing him/her, the Chairman of the meeting as my/our proxy(ies) to vote for me/us on my/our behalf as indicated below, at the 64<sup>th</sup> Annual General Meeting of the Company to be held at The Banquet Hall, Kuala Lumpur Golf & Country Club, 10, Jalan 1/70D, Off Jalan Bukit Kiara, 60000 Kuala Lumpur, Malaysia on Thursday, 22 January 2026 at 10:00 a.m. or at any adjournment thereof:

Ordinary Resolutions:	No.	For	Against
To approve the payment of a final single tier dividend of 35 sen per share for the financial year ended 30 September 2025.	1		
To re-elect Y.A.M. Tengku Syed Badarudin Jamalullail who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	2		
To re-elect Mr. Michael Chye Hin Fah who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	3		
To re-elect Mdm. Tan Fong Sang who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	4		
To re-elect Mr. Kosit Suksingha who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	5		
To approve the payment of Directors’ fees and benefits of up to RM1,840,000 for the period from 23 January 2026 until the next annual general meeting (“AGM”) of the Company (2025 AGM: up to RM1,860,000), payable monthly in arrears after each month of completed service of the Directors.	6		
To re-appoint Messrs. KPMG PLT, the retiring auditors, as the auditors of the Company for the financial year ending 30 September 2026 and to authorise the Directors to fix their remuneration.	7		
To approve the proposed renewal of share buy-back authority.	8		
To approve the proposed renewal of existing shareholders’ mandate for recurrent related party transactions of a revenue or trading nature with the following parties: • Fraser and Neave, Limited (“F&N Ltd”) Group and Thai Beverage Public Company Limited (“ThaiBev”) Group.	9		
To approve the proposed renewal of existing shareholders’ mandate for recurrent related party transactions of a revenue or trading nature with the following parties: • Berli Jucker Public Company Limited (“BJC”) Group, Frasers Property Limited Group, Thai Group Holdings Public Company Limited Group, TCC Corporation Limited Group, Asset World Corp Public Company Limited Group, Adelfos Co., Ltd. Group and Suvannaphum Investment Co., Ltd.	10		
To approve the proposed renewal of existing shareholders’ mandate for recurrent related party transactions of a revenue or trading nature with the following parties: • Ladang Permai Damai Sdn Bhd and Y.A.M. Dato’ Seri DiRaja Syed Razlan Ibni Almarhum Tuanku Syed Putra Jamalullail.	11		
To approve the proposed new shareholders’ mandate for recurrent related party transactions of a revenue or trading nature with the following parties: • F&N Ltd Group and ThaiBev Group.	12		
To approve the proposed new shareholders’ mandate for recurrent related party transactions of a revenue or trading nature with the following parties: • BJC Group and TCC Assets (Thailand) Co., Ltd. Group.	13		

Please indicate with an “X” in the spaces above how you wish your vote(s) to be cast. If no specific direction as to voting is given, your proxy(ies) will vote or abstain at his/her discretion.

Dated this \_\_\_\_\_ day of \_\_\_\_\_

Number of shares held:	
CDS Account No.:	

\_\_\_\_\_  
Signature(s)/Common Seal of Shareholder(s)

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AFFIX  
STAMP

**THE COMPANY SECRETARY**  
**FRASER & NEAVE HOLDINGS BHD**  
**(Registration No.: 196101000155 (4205-V))**

C/O BOARDROOM SHARE REGISTRARS SDN BHD  
11th Floor, Menara Symphony  
No. 5, Jalan Prof. Khoo Kay Kim  
Seksyen 13, 46200 Petaling Jaya,  
Selangor Darul Ehsan, Malaysia

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**Notes:**

**Appointment of Proxy**

- (1) A member entitled to attend, speak and vote at the above AGM may appoint a proxy or proxies (but not more than two (2)) to attend, speak and vote on his/her behalf and such proxy or proxies need not be a member or members of the Company.
- (2) Where there are two (2) proxies appointed, the number of shares to be represented by each proxy must be stated.
- (3) In the case of a corporation, the form of proxy must be executed under seal or under the hand of its attorney duly authorised.
- (4) Where a member of the Company is an exempt authorised nominee which holds shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds. Each appointment of proxy by an exempt authorised nominee shall be by a separate instrument of proxy which shall specify the proportion of shareholding to be represented by each proxy.

- (5) The instrument appointing a proxy or proxies must be deposited at the office of the Poll Administrator, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia or at its website at <https://investor.boardroomlimited.com> ("eProxy Lodgement") not less than 48 hours before the meeting. Please refer to the Administrative Details for the 64<sup>th</sup> AGM for the steps on the eProxy Lodgement.

**Members Entitled to Attend the AGM**

- (6) For the purpose of determining a member who shall be entitled to attend the 64<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd, in accordance with Clause 65(6) of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at Tuesday, 13 January 2026. Only a depositor whose name appears on the Record of Depositors as at Tuesday, 13 January 2026 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote on his/her behalf.