

# Shareholdings Statistics

AS AT 30 November 2020

Total number of issued shares : 366,778,501  
 Class of share : Ordinary shares  
 Voting rights : One vote for each ordinary share held

## ORDINARY SHARES DISTRIBUTION SCHEDULE

Size of Shareholdings	No. of Shareholders	%	No. of Voting Shares	%
Less than 100	573	11.335	6,824	0.001
100 to 1,000 shares	2,185	43.224	1,268,446	0.345
1,001 to 10,000 shares	1,669	33.016	6,344,494	1.729
10,001 to 100,000 shares	503	9.950	15,601,038	4.253
100,001 to less than 5% of issued shares	122	2.413	71,265,559	19.430
5% and above of issued shares	3	0.059	272,292,140	74.238
	5,055	100.00	366,778,501	100.00

## DIRECTORS' SHAREHOLDINGS

(as per Register of Directors' Shareholdings)

No.	Name of Director	Direct Shareholding		Indirect Shareholding	
		No. of Voting Shares Held	%	No. of Voting Shares Held	%
1.	Y.A.M. Tengku Syed Badarudin Jamalullail	2,062,000	0.562	—	—
2.	Faridah binti Abdul Kadir	4,000	0.001	—	—

None of the Directors of the Company holds any share either directly or indirectly in its subsidiaries and associated companies save and except for the interest held through the Company.

## SUBSTANTIAL SHAREHOLDERS

(as per Register of Substantial Shareholders)

No.	Name of Shareholders	Direct Shareholding		Indirect Shareholding	
		No. of Voting Shares Held	%	No. of Voting Shares Held	%
1.	Fraser and Neave, Limited	203,470,910	55.475	—	—
2.	InterBev Investment Limited	—	—	203,470,910	55.475*
3.	International Beverage Holdings Limited	—	—	203,470,910	55.475*
4.	Thai Beverage Public Company Limited	—	—	203,470,910	55.475*
5.	Maxtop Management Corp.	—	—	203,470,910	55.475*
6.	Siriwana Company Limited	—	—	203,470,910	55.475*
7.	MM Group Limited	—	—	203,470,910	55.475*
8.	Shiny Treasure Holdings Limited	—	—	203,470,910	55.475*
9.	Tan Sri Charoen Sirivadhanabhakdi	—	—	203,470,910	55.475*
10.	Puan Sri Wanna Sirivadhanabhakdi	—	—	203,470,910	55.475*
11.	TCC Assets Limited	—	—	203,470,910	55.475*
12.	Employees Provident Fund Board	43,670,530	11.907	—	—
13.	Amanahraya Trustees Berhad – Amanah Saham Bumiputera	27,576,000	7.518	—	—
		274,717,440	74.90		

\* Indirect interest in the Company is held through Fraser and Neave, Limited pursuant to Section 8 of the Companies Act, 2016.

No.	Name of Shareholders	Shareholdings	% of Voting Shares
1.	Fraser and Neave, Limited	203,470,910	55.475
2.	Citigroup Nominees (Tempatan) Sdn Bhd – Employees Provident Fund Board	41,245,230	11.245
3.	Amanahraya Trustees Berhad – Amanah Saham Bumiputera	27,576,000	7.518
4.	Kumpulan Wang Persaraan (Diperbadankan)	7,349,600	2.003
5.	Maybank Nominees (Tempatan) Sdn Bhd – Maybank Trustees Berhad for Public Regular Savings Fund (N14011940100)	3,825,600	1.043
6.	Amanahraya Trustees Berhad – Amanah Saham Malaysia	3,598,600	0.981
7.	Cartaban Nominees (Asing) Sdn Bhd – Exempt An for State Street Bank & Trust Company (West CLT OD67)	3,526,400	0.961
8.	Citigroup Nominees (Tempatan) Sdn Bhd – Great Eastern Life Assurance (Malaysia) Berhad (Par 1)	2,536,600	0.691
9.	Amanahraya Trustees Berhad – Public Islamic Dividend Fund	2,198,600	0.599
10.	Citigroup Nominees (Tempatan) Sdn Bhd – Exempt An for AIA Bhd.	1,958,000	0.533
11.	Citigroup Nominees (Tempatan) Sdn Bhd – Employees Provident Fund Board (Affin-Hwg)	1,936,700	0.528
12.	Permodalan Nasional Berhad	1,867,200	0.509
13.	Cimsec Nominees (Tempatan) Sdn Bhd – CIMB Bank for Syed Badarudin Jamalullail (PBCL-OG0077)	1,700,000	0.463
14.	Amanahraya Trustees Berhad – Public Islamic Equity Fund	1,684,500	0.459
15.	Amanahraya Trustees Berhad – Public Ittikal Sequel Fund	1,574,800	0.429
16.	Cartaban Nominees (Tempatan) Sdn Bhd – PAMB for Prulink Equity Fund	1,509,100	0.411
17.	HSBC Nominees (Asing) Sdn Bhd – JPMCB NA for Vanguard Total International Stock Index Fund	1,489,508	0.406
18.	Amanahraya Trustees Berhad – Public Islamic Select Enterprises Fund	1,389,800	0.378
19.	HSBC Nominees (Asing) Sdn Bhd – JPMCB NA for Vanguard Emerging Markets Stock Index Fund	1,372,900	0.374
20.	Maybank Nominees (Tempatan) Sdn Bhd – MTrustee Berhad for Principal Dali Equity Growth Fund (UT-CIMB-Dali) (419455)	1,125,700	0.306
21.	Amanahraya Trustees Berhad – Amanah Saham Bumiputera 2	1,000,000	0.272

## Shareholdings Statistics (Cont'd.)

AS AT 30 November 2020

No.	Name of Shareholders	Shareholdings	% of Voting Shares
22.	Citigroup Nominees (Tempatan) Sdn Bhd – Great Eastern Life Assurance (Malaysia) Berhad (Par 3)	948,100	0.258
23.	DB (Malaysia) Nominee (Asing) Sdn Bhd – BNYM SA/NV for People's Bank of China (SICL Asia EM)	937,100	0.255
24.	Citigroup Nominees (Asing) Sdn Bhd – Exempt An for Citibank New York (Norges Bank 14)	871,400	0.237
25.	HSBC Nominees (Asing) Sdn Bhd – J.P. Morgan Securities Plc	869,600	0.237
26.	HSBC Nominees (Asing) Sdn Bhd – JPMBL SA for Robeco Capital Growth Funds	776,900	0.211
27.	Amanahraya Trustees Berhad – Amanah Saham Malaysia 2 – Wawasan	750,000	0.204
28.	HSBC Nominees (Asing) Sdn Bhd – JPMCB NA for Blackrock Institutional Trust Company, N.A. Investment Funds for Employee Benefit Trusts	702,400	0.191
29.	Citigroup Nominees (Asing) Sdn Bhd – Exempt An for Citibank New York (Norges Bank 19)	697,300	0.190
30.	HSBC Nominees (Asing) Sdn Bhd – TNTC for General Organisation for Social Insurance	667,700	0.182
<b>Total</b>		<b>321,156,248</b>	<b>87.561</b>

# List of Properties

Location	Land area (sq. ft.)	Description/ Existing use of building	Tenure	Approximate age of building (years)	Net book value as at 30 September 2020 RM'000	Date of last revaluation/ acquisition
<b>JOHOR</b>						
Lot 6, Jalan Tampoi 81200 Johor Bahru Johor	59,895	Detached house/Vacant	Freehold	53	1,176	February 1990
Batu 4¾, Jalan Tampoi 81200 Johor Bahru, Johor	241,022	Industrial/ Warehouse and office	Freehold	53	10,233	February 1990
Lot 47261, Jalan Balau 1 Jalan Dato Sulaiman Jalan Tebrau Mukim Bandar Johor Bahru, Johor	137,337	For development of commercial property	Freehold	—	19,599	2005
<b>PERAK</b>						
No. 217, Jalan Lahat 30200 Ipoh, Perak	287,738	Industrial/ Warehouse and office	Freehold	51	5,733	October 1995
No. 79 & 81, Jalan Tun Perak 30100 Ipoh, Perak	51,828	Industrial/Leased premises	Freehold/ Leasehold expiring 2066 and 2118	114	590	October 1995
<b>PULAU PINANG</b>						
No. 3724, Jalan Sungai Nyior 12100 Butterworth, Pulau Pinang	138,848	Industrial/ Warehouse and office	Freehold	66	4,006	October 1995
No. 3725 & 3726 (Lot 3633) Jalan Sungai Nyior 12100 Butterworth, Pulau Pinang	106,450	Detached house/ Warehouse and office	Freehold	65	2,261	October 1995
<b>KELANTAN</b>						
Lot 9 & 10 Pengkalan Chepa Industrial Estate 16100 Kota Bharu, Kelantan	203,861	Industrial/ Warehouse and office	Leasehold expiring 2043	40	802	October 1995
<b>PAHANG</b>						
Lot 85, Mar Lodge, Tanah Rata 39000 Brinchang Cameron Highland, Pahang	90,931	Detached house/ Holiday bungalow	Leasehold expiring 2037	53	525	October 1995
Lot 7399 & 8081 Jalan Mempaga, Mukim Sabai 28600 Karak, Pahang	217,065	Industrial/Factory	Freehold	13	14,733	2007

## List of Properties (Cont'd.)

Location	Land area (sq. ft.)	Description/ Existing use of building	Tenure	Approximate age of building (years)	Net book value as at 30 September 2020 RM'000	Date of last revaluation/ acquisition
<b>KUALA LUMPUR</b>						
No. 3, Jalan Metro Pudu 1 Fraser Business Park Off Jalan Yew 55100 Kuala Lumpur	7,208	Office premise	Freehold	13	11,392	2007
Kompleks Metro Pudu No. 1, Jalan Metro Pudu 2 Fraser Business Park Off Jalan Yew 55100 Kuala Lumpur	87,847	Office	Freehold	11	58,620	2020
Lot 682 Seksyen 92 Fraser Business Park Off Jalan Yew 55100 Kuala Lumpur	40,763	Leased premise	Freehold	—	5,598	2018
<b>MELAKA</b>						
No. 10, Jalan Bukit Gedong 75050 Melaka	104,000	Industrial/ Warehouse and office	Freehold/ Leasehold expiring 2023	95	717	October 1995
<b>SELANGOR</b>						
No. 1, Jalan Bukit Belimbing 26/38 Persiaran Kuala Selangor Section 26, 40400 Shah Alam Selangor	1,373,447	Industrial/ Factory and office	Freehold	23	107,364	October 1995
Lot 3-2 (PT 16869) Lion Industrial Park Shah Alam, Selangor	558,875	Industrial/Partially used for warehouse and carpark	Freehold	—	11,679	October 1995
Lot 56, Jalan Sungai Pinang 4/5 Selangor Halal Hub Taman Perindustrian Pulau Indah Fasa 2, 42920 Pulau Indah Selangor	1,629,042	Industrial/Factory	Leasehold expiring 2097	12	184,141	2008
Lot 609, Mukim Hulu Semenyih District of Hulu Langat Selangor	2,025,573	For the development of residential property	Freehold	—	17,824	2006
Lot 1954, Mukim Hulu Semenyih District of Hulu Langat Selangor	614,678	For the development of residential property	Freehold	—	6,762	2006

Location	Land area (sq. ft.)	Description/ Existing use of building	Tenure	Approximate age of building (years)	Net book value as at 30 September 2020 RM'000	Date of last revaluation/ acquisition
<b>SARAWAK</b>						
No. 94, Batu 11, Jalan Matang 93050 Kuching, Sarawak	118,776	Industrial/Factory	Freehold	14	5,583	2006
Lot 1581, Block 4 Matang Land District 93050 Kuching, Sarawak	261,338	Commercial	Leasehold expiring 2071	14	8,494	2006
3½ Mile, Jalan Penrissen 93250 Kuching, Sarawak	308,709	Industrial/Factory	Leasehold expiring 2074	—	25,195	October 1995
Lot 142 Lorong Abang Abdul Rahim 5A 93450 Kuching, Sarawak	1,540	Shop office/Vacant	Leasehold expiring 2784	14	361	2006
<b>SABAH</b>						
5½ Mile, Jalan Tuaran 88818 Kota Kinabalu, Sabah	142,140	Industrial/Vacant	Leasehold expiring 2062	10	1,243	October 1995
5½ Mile, Jalan Tuaran Inanam, 88818 Kota Kinabalu Sabah	142,578	Industrial/Factory	Leasehold expiring 2062	49	4,625	October 1995
Lot 808 Kota Kinabalu Industrial Park Sabah	929,135	Industrial Park Land	Leasehold expiring 2096	—	25,438	2017
<b>THAILAND</b>						
90 Moo 8 Mittraparp Road Phayayen District, Amphur Pakchong Nakornratchasima Province 30320 Thailand	125,857	Industrial/Factory	Leasehold expiring 2037	13	3,327	2007
668 Moo 4 Rojana Industrial Park Zone 2 U-thai, Phra Nakhon Si Ayutthaya 13210 Thailand	990,280	Industrial/Factory	Freehold	11	168,575	2010
<b>Total</b>					<b>706,596</b>	

# Corporate Directory

## HEADQUARTERS

### Fraser & Neave Holdings Bhd

No. 3, Jalan Metro Pudu 1  
Fraser Business Park  
off Jalan Yew, 55100 Kuala Lumpur  
Malaysia  
Phone : +603 9235 2288  
Fax : +603 9222 7878

## CORPORATE OFFICES

### F&N Dairies (Thailand) Limited

Q House Lumpini Building, 26<sup>th</sup> Floor  
1 South Sathorn Road, Tungmahamek  
Sathorn, Bangkok 10120, Thailand  
Phone : +66(0) 2673 7900  
Fax : +66(0) 2673 7979

### F&N Marketing (B) Sdn Bhd

Lot 1, Tapak Perindustrian Lambak  
Kanan Barat FASA II  
Mukim Berakas A, B.S.B. BB1714  
Brunei Darussalam  
Phone : +673 239 2663  
Fax : +673 239 2663

## PLANTS

### F&N Beverages Manufacturing Sdn Bhd

No. 1 Jalan Bukit Belimbing 26/38  
Persiaran Kuala Selangor  
Section 26, 40400 Shah Alam  
Selangor, Malaysia  
Phone : +603 5101 4288  
Fax : +603 5192 3957

### F&N Beverages Manufacturing Sdn Bhd

3½ Mile Jalan Penrissen  
93250 Kuching, Sarawak, Malaysia  
Phone : +6082 451 411  
Fax : +6082 452 488

### F&N Beverages Manufacturing Sdn Bhd

5½ Mile, Jalan Tuaran, Inanam  
88818 Kota Kinabalu, Sabah, Malaysia  
Phone : +6088 421 101  
Fax : +6088 425 495

### F&N Dairies Manufacturing Sdn Bhd

Lot 56, Jalan Sungai Pinang 4/5  
Selangor Halal Hub  
Taman Perindustrian Pulau Indah Fasa 2  
42920 Pulau Indah  
Selangor, Malaysia  
Phone : +603 3377 2000  
Fax : +603 3101 2399

### Borneo Springs Sdn Bhd

No. 94, Batu 11, Jalan Matang  
93050 Kuching  
Sarawak, Malaysia  
Phone : +6012 218 4420

### Borneo Springs Sdn Bhd

Lot 7399, Jalan Mempaga  
Mukim Sabai, 28600 Karak  
Pahang, Malaysia  
Phone : +609 231 0011  
Fax : +609 231 0012

### F&N Dairies (Thailand) Limited

668 Moo 4 Rojana Industrial Park Zone 2  
U-thai, Phra Nakhon Si Ayutthaya  
13210 Thailand  
Phone : +66(0) 3574 6822  
Fax : +66(0) 3574 6820

### F&N Dairies (Thailand) Limited

90 Moo 8 Mittraparp Road  
Phayayen District, Amphur Pakchong  
Nakornratchasima Province  
30320 Thailand  
Phone : +66(0) 4493 8798  
Fax : +66(0) 4493 8975

## SALES OFFICES

### F&N Beverages Marketing Sdn Bhd (Kuala Lumpur)

Kompleks Metro Pudu  
No. 1, Jalan Metro Pudu 2  
Fraser Business Park  
off Jalan Yew  
55100 Kuala Lumpur, Malaysia  
Phone : +603 9232 9000  
Fax : +603 9232 9005, +603 9232 9230

### F&N Beverages Marketing Sdn Bhd (Seremban)

156-1 & 157-1, Lorong Haruan 5/5  
Oakland Commerce Square  
70300 Seremban  
Negeri Sembilan, Malaysia  
Phone : +606 631 8588, +606 631 8589

### F&N Beverages Marketing Sdn Bhd (Johor)

Batu 4¾, Jalan Tampoi  
81200 Johor Bahru  
Johor, Malaysia  
Phone : +607 332 2433  
Fax : +607 332 8018

### F&N Beverages Marketing Sdn Bhd (Batu Pahat)

Lot 729, Lorong Bintang  
Mukim Perserai  
80300 Batu Pahat, Johor, Malaysia  
Phone : +607 413 9000  
Fax : +607 413 9999

### F&N Beverages Marketing Sdn Bhd (Kluang)

No. 11, Jalan 2  
Taman Perindustrian Sinaran  
86000 Kluang, Johor, Malaysia  
Phone : +607 787 8816  
Fax : +607 787 8817

### F&N Beverages Marketing Sdn Bhd (Melaka)

No. 10, Jalan Bukit Gedong  
75050 Melaka, Malaysia  
Phone : +606 282 8011  
Fax : +606 284 7458

### F&N Beverages Marketing Sdn Bhd (Butterworth)

No. 3724, Jalan Sungai Nyior  
12100 Butterworth  
Pulau Pinang, Malaysia  
Phone : +604 314 8600  
Fax : +604 331 0427

### F&N Beverages Marketing Sdn Bhd (Ipoh)

No. 217, Jalan Lahat  
30200 Ipoh, Perak, Malaysia  
Phone : +605 254 9461  
Fax : +605 253 2091

**F&N Beverages Marketing Sdn Bhd  
(Alor Setar)**

No. 111, Taman Saga, Tingkat Bawah  
Jalan Alor Mengkudu  
05350 Alor Setar, Kedah, Malaysia  
Phone : +604 731 7687  
Fax : +604 731 6723

**F&N Beverages Marketing Sdn Bhd (Kuantan)**

Block A, Lot 95  
Kawasan Perindustrian Semambu  
25350 Kuantan, Pahang, Malaysia  
Phone : +609 560 1880  
Fax : +609 568 4712, +609 566 4197

**F&N Beverages Marketing Sdn Bhd  
(Kota Bharu)**

Lot 9 & 10, Pengkalan Chepa  
Industrial Estate, 16100 Kota Bharu  
Kelantan, Malaysia  
Phone : +609 771 5643, +609 771 5641

**F&N Beverages Marketing Sdn Bhd  
(Kuala Terengganu)**

Lot PT 7012K  
Kawasan Perindustrian Gong Badak  
21300 Kuala Terengganu  
Terengganu, Malaysia  
Phone : +609 667 0007, +609 667 0008

**F&N Beverages Marketing Sdn Bhd (Mentakab)**

No. 27, Jalan Angsana, Taman Rimba  
28400 Mentakab  
Pahang, Malaysia  
Phone : +609 277 6100  
Fax : +609 277 6200

**F&N Beverages Marketing Sdn Bhd (Kuching)**

3½ Mile Jalan Penrissen  
93250 Kuching  
Sarawak, Malaysia  
Phone : +6082 451 411  
Fax : +6082 452 488

**F&N Beverages Marketing Sdn Bhd (Sibu)**

No. 28, Lorong Lanang Barat 20-B  
Jalan Upper Lanang, 96008 Sibu  
Sarawak, Malaysia  
Phone : +6084 215 112  
Fax : +6084 213 611

**F&N Beverages Marketing Sdn Bhd (Bintulu)**

No. 55, BBC Workshop (Light Industrial Estate)  
Lot 214 & 217, Block 22  
Kemena Land District  
5½ Miles Jalan Bintulu Sibu  
97000 Bintulu  
Sarawak, Malaysia  
Phone : +6086 338 706  
Fax : +6086 336 706

**F&N Beverages Marketing Sdn Bhd (Miri)**

Lot 1830, Jalan Prunus 6  
Piasau Jaya Industrial Estate  
98000 Miri  
Sarawak, Malaysia  
Phone : +6085 491 002, +6085 491 642  
Fax : +6085 491 094

**F&N Beverages Marketing Sdn Bhd  
(Kota Kinabalu)**

5½ Mile, Jalan Tuaran, Inanam  
88818 Kota Kinabalu, Sabah, Malaysia  
Phone : +6088 421 101  
Fax : +6088 425 495

**F&N Beverages Marketing Sdn Bhd (Sandakan)**

Ground & Mezzanine Floor  
Block B, Lot 8, Phase IIA  
Taman Grandview, 90000 Sandakan  
Sabah, Malaysia  
Phone : +6089 227 035  
Fax : +6089 225 500

**F&N Beverages Marketing Sdn Bhd (Tawau)**

Lot No. 12200, Taman Megah Jaya  
KM 8, Off Jalan Tiku  
91000 Tawau  
Sabah, Malaysia  
Phone : +6089 769 008  
Fax : +6089 749 008

**INTERNATIONAL OFFICE**

**Fraser and Neave MENA DWC-LLC**

Office 138, Building A3, Business Park  
Dubai World Central  
Dubai, United Arab Emirates (UAE)  
Phone : +971 58 501 1900



# Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN** that the 59<sup>th</sup> Annual General Meeting of Fraser & Neave Holdings Bhd (“Company”) will be held on a fully virtual basis through live streaming from the broadcast venue at the Auditorium, Level 3A Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia on Tuesday, 19 January 2021 at 10:00 a.m. for the following purposes:

## ORDINARY BUSINESS

1.	To receive the Audited Financial Statements for the financial year ended 30 September 2020 together with the Reports of the Directors and Auditors thereon.	<b>Refer to Explanatory Note (i)</b>
2.	To approve the payment of a final single tier dividend of 33 sen per share for the financial year ended 30 September 2020.	<b>Resolution 1</b>
3.	To re-elect Puan Aida binti Md Daud who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	<b>Resolution 2</b>
4.	To re-elect Puan Faridah binti Abdul Kadir who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	<b>Resolution 3</b>
5.	To re-elect Y.Bhg. Datuk Mohd Anwar bin Yahya who retires in accordance with Clause 100 of the Company’s Constitution, as a Director.	<b>Resolution 4</b>
6.	To re-elect Madam Tan Fong Sang who retires in accordance with Clause 106 of the Company’s Constitution, as a Director.	<b>Resolution 5</b>
7.	To approve the payment of Directors’ fees and benefits of up to RM1,500,000 for the period from 20 January 2021 to the next annual general meeting (“AGM”) of the Company (2020 AGM: up to RM1,500,000), payable monthly in arrears after each month of completed service of the Directors.	<b>Resolution 6</b>
8.	To re-appoint Messrs KPMG PLT, the retiring auditors, as the auditors of the Company for the financial year ending 30 September 2021 and to authorise the Directors to fix their remuneration.	<b>Resolution 7</b>

## SPECIAL BUSINESS

9.	<p><b>ORDINARY RESOLUTION</b>  <b>– PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY</b></p> <p><b>“THAT</b> subject always to the Companies Act 2016 (“Act”), the provisions of the Constitution of the Company, the Main Market Listing Requirements (“MMLR”) of Bursa Malaysia Securities Berhad (“Bursa Securities”) and the approvals of the relevant authorities, the Board of Directors of the Company be and is hereby unconditionally and generally authorised, to the extent permitted by the law, to make purchases of ordinary shares in the Company’s issued shares (“F&amp;N Shares”) from time to time through Bursa Securities, subject further to the following:</p> <ul style="list-style-type: none"> <li>(i) the maximum number of ordinary shares which may be purchased and held by the Company does not exceed ten per centum (10%) of the total issued shares of the Company at any point in time (“Proposed Share Buy-Back”);</li> <li>(ii) the maximum funds to be allocated by the Company for the Proposed Share Buy-Back shall not exceed the Company’s total retained profits at the time of purchase of the Proposed Share Buy-Back;</li> <li>(iii) the approval conferred by this resolution will commence immediately upon the passing of this resolution and will expire at the conclusion of the next annual general meeting of the Company, following the passing of this resolution or the expiration of the period within which the next annual general meeting is required by law to be held unless earlier revoked or varied by ordinary resolution passed by shareholders of the Company at a general meeting but not as to prejudice the completion of purchase by the Company before the aforesaid expiry date and, in any event, in accordance with the provisions of the Act, the rules and regulations made pursuant thereto and the guidelines issued by Bursa Securities and/or any other relevant authority; and</li> <li>(iv) upon completion of the purchase(s) of the F&amp;N Shares or any part thereof by the Company, the Directors be and are hereby authorised to cancel all the F&amp;N Shares so purchased, retain all the F&amp;N Shares as treasury shares for future re-sale or retain part thereof as treasury shares and cancel the balance or distribute all or part of the F&amp;N Shares as dividends to shareholders, and in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of MMLR and any other relevant authority for the time being in force</li> </ul>	
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	<p><b>AND THAT</b> authority be and is hereby unconditionally and generally given to the Directors to take all such steps as are necessary or expedient (including without limitation, the opening and maintaining of central depository account(s) under the Securities Industry (Central Depositories) Act 1991, and the entering into all agreements, arrangements and guarantees with any party or parties) to implement, finalise and give full effect to the Proposed Share Buy-Back with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be imposed by the relevant authorities and with full power to do all such acts and things thereafter (including without limitation, the cancellation or retention as treasury shares of all or any part of the shares bought back) in accordance with the Act, the provisions of the Constitution of the Company, the MMLR and all other relevant governmental and/or regulatory authorities.”</p>	<b>Resolution 8</b>
10.	<p><b>ORDINARY RESOLUTION</b>  <b>– PROPOSED RENEWAL OF EXISTING SHAREHOLDERS’ MANDATE AND PROPOSED NEW SHAREHOLDERS’ MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE</b></p> <p>“<b>THAT</b> approval be and is hereby given for the Company and/or its subsidiaries (“F&amp;N Group”) to enter into any of the category of recurrent transactions of a revenue or trading nature falling within the types of transactions set out in Sections 2.4.1 and 2.4.2, Part B of the Statement/Circular to Shareholders dated 21 December 2020 with the related parties mentioned therein, provided that such transactions are necessary for the day-to-day operations and they are carried out in the ordinary course of business on normal commercial terms which are consistent with the F&amp;N Group’s normal business practices and policies, and on terms not more favourable to the related parties than those extended to the other customers of the F&amp;N Group, and not to the detriment of the minority shareholders <b>AND THAT</b> such approval shall be in force until:</p> <ul style="list-style-type: none"> <li>(i) the conclusion of the next annual general meeting of the Company, at which time it will lapse, unless by a resolution passed at the meeting, the authority is renewed;</li> <li>(ii) the expiration of the period within which the next annual general meeting is required to be held pursuant to Section 340(2) of the Companies Act 2016 (but shall not extend to such extensions as may be allowed pursuant to Section 340(4) of the Companies Act 2016); or</li> <li>(iii) revoked or varied by the Company in a general meeting.</li> </ul> <p>whichever is the earlier <b>AND THAT</b> the Directors of the Company and each of them be authorised to do all such acts and things (including, without limitation, to execute all such documents) as they may consider necessary, expedient or in the interests of the Company to give effect to this resolution.”</p>	<b>Resolution 9</b>
11.	To transact any other business of which due notice shall have been given.	

## NOTICE OF DIVIDEND PAYMENT

**NOTICE IS HEREBY GIVEN THAT** subject to the approval of shareholders at the 59<sup>th</sup> Annual General Meeting of the Company, the proposed payment of a final single tier dividend of 33 sen per share for the financial year ended 30 September 2020 will be paid to shareholders on 5 February 2021. The entitlement date for the proposed dividend shall be on 21 January 2021.

A depositor shall qualify for the entitlement to the dividend only in respect of:

- a) Shares transferred to the depositor’s securities account before 4:30 p.m. on 21 January 2021 in respect of ordinary transfer; and
- b) Shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board

**TIMOTHY OOI AIK TUAN**

(LS0010357/SSM PC NO. 201908002732)

*Company Secretary*

Kuala Lumpur, Malaysia

21 December 2020

## Notice of Annual General Meeting (Cont'd.)

### NOTES:

#### Virtual Annual General Meeting ("AGM")

- (1) The 59<sup>th</sup> AGM of the Company will be conducted on a fully virtual basis through live streaming and Remote Participation and Electronic Voting ("RPEV") facilities which will be made available on the online portal of Boardroom Share Registrars Sdn Bhd at <https://web.lumiagm.com>. Please refer to the Administrative Details for the 59<sup>th</sup> AGM for the procedures to register, participate and vote remotely via the RPEV facilities.
- (2) For the purpose of complying with Section 327(2) of the Companies Act 2016, the Chairman of the meeting is required to be present at the main venue of the AGM. Members/Proxies/Corporate Representatives will not be allowed to attend this AGM in person at the broadcast venue on the day of the AGM.

#### Appointment of Proxy

- (3) A member entitled to attend, speak and vote at the above virtual meeting via the RPEV facilities may appoint a proxy or proxies (but not more than two) to attend, speak and vote on his/her behalf and such proxy or proxies need not be a member or members of the Company.
- (4) Where there are two proxies appointed, the number of shares to be represented by each proxy must be stated.
- (5) In the case of a corporation, the form of proxy must be executed under seal or under the hand of its attorney duly authorised.
- (6) Where a member of the Company is an exempt authorised nominee which holds shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds. Each appointment of proxy by an exempt authorised nominee shall be by a separate instrument of proxy which shall specify the proportion of shareholding to be represented by each proxy.
- (7) The instrument appointing a proxy or proxies may be deposited at the office of the Poll Administrator, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia or at its website at <https://boardroomlimited.my> ("eProxy Lodgement") not less than 48 hours before the meeting. Please refer to the Administrative Details for the 59<sup>th</sup> AGM for the steps on the eProxy Lodgement.

#### Members Entitled to Attend the AGM

- (8) For the purpose of determining a member who shall be entitled to attend the 59<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd, in accordance with Clause 65(6) of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at Monday, 11 January 2021. Only a depositor whose name appears on the Record of Depositors as at Monday, 11 January 2021 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote on his/her behalf.

### EXPLANATORY NOTES:

#### A. FOR ORDINARY BUSINESS

##### i) Audited Financial Statements

Item 1 of the agenda is intended for discussion only as under Section 340(1) of the Companies Act 2016, the Audited Financial Statements do not require formal approval of shareholders. As such, this item will not be put forward for voting.

##### ii) Directors' Fees and Benefits (Resolution 6)

Section 230(1) of the Companies Act 2016 provides that fees of directors and any benefits payable to the directors including any compensation for loss of employment of a director or former director of a public company or of a listed company and its subsidiaries shall be approved at a general meeting.

At the AGM on 20 January 2020, shareholders approved the payment of Directors' fees and benefits of up to RM1,500,000 for the period from 21 January 2020 to 19 January 2021. Total Directors' fees and benefits paid for the financial year ended 30 September 2020 amounted to RM1,334,924 as detailed in the Corporate Governance Overview Statement.

In determining the estimated Directors' fees and benefits of up to RM1,500,000, the Board has considered various factors including the number of scheduled and ad-hoc meetings of the Board and Board Committees and the AGM along with Directors' benefits.

Resolution 6, if passed, will facilitate the payment of Directors' fees and benefits on a monthly basis and/or as and when required. The Board is of the view that Directors should be paid such fees and meeting allowances upon them discharging their responsibilities and rendering their services to the Company.

#### B. FOR SPECIAL BUSINESS

##### i) Proposed Renewal of Share Buy-Back Authority (Resolution 8)

Resolution 8, if passed, will provide the Company with the authority to buy-back its shares and will allow the Company a further option to utilise its financial resources more efficiently. Additionally, it is intended to stabilise the supply and demand as well as the price of the Company's shares. Please refer to Part A of the Statement/Circular to Shareholders dated 21 December 2020 for more details.

##### ii) Proposed Renewal of Existing Shareholders' Mandate and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature (Resolution 9)

Resolution 9, if passed, will enable the Company and/or its subsidiaries ("F&N Group") to enter into recurrent transactions with the related parties provided that such transactions are carried out in the ordinary course of business on normal commercial terms which are consistent with the F&N Group's normal business practices and policies and on terms not more favourable to the related parties than those extended to the other customers of the F&N Group, and not to the detriment of the minority shareholders. Please refer to Part B of the Statement/Circular to Shareholders dated 21 December 2020 for more details.

# Administrative Details

FOR THE 59<sup>TH</sup> ANNUAL GENERAL MEETING OF FRASER & NEAVE HOLDINGS BHD

## MODE OF MEETING

- As a precautionary measure amid the COVID-19 pandemic and taking into consideration the health and safety of shareholders and all participants, the 59<sup>th</sup> Annual General Meeting ("AGM") of Fraser & Neave Holdings Bhd ("F&NHB") will be conducted on a fully virtual basis with proceedings of the AGM being streamed live from the broadcast venue on the date and time as set out below:

Day, Date and Time of meeting : Tuesday, 19 January 2021 at 10.00 a.m.

Broadcast venue : Auditorium, Level 3A Floor  
Menara Symphony  
No. 5, Jalan Prof. Khoo Kay Kim  
Seksyen 13, 46200 Petaling Jaya  
Selangor Darul Ehsan  
Malaysia

- Shareholders will be able to access and participate in the proceedings through Remote Participation and Electronic Voting ("RPEV") facilities, which will be made available on the online portal of Boardroom Share Registrars Sdn Bhd at <https://web.lumiagm.com>.
- The broadcast venue is only meant to facilitate the conduct of the virtual AGM. **No shareholder or proxy shall be physically admitted to the broadcast venue on the day of the AGM.**

## ENTITLEMENT TO PARTICIPATE AND VOTE REMOTELY

- A shareholder whose name appears on the Record of Depositors as at Monday, 11 January 2021 shall be eligible to participate the meeting or appoint proxy(ies) to participate on his/her behalf.
- If a shareholder is unable to participate at the AGM, he/she may also appoint the Chairman of the meeting as his/her proxy and indicate the voting instructions in the Proxy Form.

## VOTING PROCEDURE

- Voting will be conducted by poll in accordance with Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. The Company has appointed Boardroom Share Registrars Sdn Bhd ("Boardroom") as the Poll Administrator to conduct the poll by way of electronic voting (e-Voting) and Asia Securities Sdn Berhad as Independent Scrutineer to verify the poll results.
- e-Voting for all the resolutions set out in the Notice of AGM will take place concurrently after the relevant questions in respect of these resolutions have been addressed.

- Members and proxies are required to use one of the following methods to vote remotely:

- Download Lumi AGM App (free of charge) onto your personal voting device prior to the AGM from Apple App Store or Google Play Store; or
- Launch Lumi AGM by scanning the QR code given to you in the email along with your remote participation User ID and Password; or
- Access to Lumi AGM via website URL <https://web.lumiagm.com>.

For the purpose of this AGM, e-Voting can be carried out by using either personal smart mobile phones, tablets, personal computers or laptops.

- During the AGM, the Chairman will invite the Poll Administrator to brief on the e-Voting housekeeping rules. The voting session will commence as soon as the Chairman calls for the poll to be opened and until such time when the Chairman announces the closure of poll.
- The Scrutineer will verify the poll result reports upon closing of the poll session by the Chairman. Thereafter, the Chairman will announce and declare whether the resolutions put to vote were successfully carried or otherwise.

## LODGEMENT OF PROXY FORM

- If you are unable to attend the AGM via RPEV facilities and wish to appoint the Chairman of the AGM as your proxy to vote on your behalf, please deposit your Proxy Form at the office of the Poll Administrator, Boardroom at **11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia** not less than forty-eight (48) hours before the time of holding the AGM, i.e. latest by Sunday, 17 January 2021 at 10.00 a.m. Any alteration to the Form of Proxy must be initialled.
- Alternatively, the proxy appointment may also be lodged electronically at <https://boardroomlimited.my>, which is free and available to all individual shareholders, not less than forty-eight (48) hours before the time of holding the AGM, i.e. latest by Sunday, 17 January 2021 at 10.00 a.m. For further information, kindly refer to the "Electronic Lodgement of Form of Proxy" below:

### STEP 1 REGISTER ONLINE WITH BOARDROOM SMART INVESTOR PORTAL (FOR FIRST TIME REGISTRATION ONLY)

(Note: If you have already signed up with Boardroom Smart Investor Portal, you are not required to register again. You may proceed to Step 2 on eProxy Lodgement.)

- Access website <https://boardroomlimited.my>
- Click <<Login>> and click <<Register>> to sign up as a user.
- Complete the registration and upload a softcopy of your MyKAD/Identification Card (front and back) or Passport in JPEG or PNG format.
- Please enter a valid email address and wait for Boardroom's email verification.
- Your registration will be verified and approved within one (1) business day and an email notification will be provided.

## Administrative Details (Cont'd.)

FOR THE 59<sup>TH</sup> ANNUAL GENERAL MEETING OF FRASER & NEAVE HOLDINGS BHD

### STEP 2 e-PROXY LODGEMENT

- a. Access website **<https://boardroomlimited.my>**
  - b. Login with your User ID and Password given above.
  - c. Go to **“e-PROXY LODGEMENT”** and browse the Meeting List for **“FRASER & NEAVE HOLDINGS BHD FIFTY-NINTH (59<sup>th</sup>) ANNUAL GENERAL MEETING”** and click **“APPLY”**.
  - d. Read the terms & conditions and confirm the Declaration.
  - e. Enter your CDS Account Number and indicate the number of securities.
  - f. Appoint your proxy(ies) or the Chairman of the AGM and enter the required particulars for your proxy(ies).
  - g. Indicate your voting instructions – FOR or AGAINST, otherwise your proxy(ies) will decide your votes.
  - h. Review and confirm your proxy(ies) appointment.
  - i. Click submit.
3. **If you wish to participate in the AGM yourself, please do not submit any proxy form for the AGM. You will not be allowed to participate in the AGM together with a proxy appointed by you**

### REVOCATION OF PROXY

1. If you have submitted your Proxy Form prior to the AGM and subsequently decide to appoint another person or wish to participate in the AGM yourself, please write in to **[BSR.Helpdesk@boardroomlimited.com](mailto:BSR.Helpdesk@boardroomlimited.com)** to revoke the earlier appointed proxy(ies) at least forty-eight (48) hours before the AGM. On revocation, your proxy(ies) will not be allowed to participate in the AGM. In such event, you should advise your proxy(ies) accordingly.

### REMOTE PARTICIPATION AND ELECTRONIC VOTING (“RPEV”)

1. All shareholders including (i) individual shareholders; (ii) corporate shareholders; (iii) authorised nominees; and (iv) exempt authorised nominees shall use the RPEV facilities to participate and vote remotely at the AGM. You will be able to view a live webcast of the meeting, ask questions and submit your votes in real time whilst the meeting is in progress.
2. Kindly note that the quality of the live streaming is highly dependent on the bandwidth and stability of the internet connection of the participants. Therefore, kindly ensure that connectivity for the duration of the meeting is maintained.
3. Kindly follow the steps below to request for your login ID and password and usage of the RPEV facilities:




#### Before the day of the AGM

Procedure	Action
i. Register online with Boardroom Smart Investor Portal <b>(for first time registration only)</b>	<p><i>(Note: If you have already signed up with Boardroom Smart Investor Portal, you are not required to register again. You may proceed to Step (ii) – Submit request for remote participation.)</i></p> <ol style="list-style-type: none"> <li>a. Access website <b><a href="https://boardroomlimited.my">https://boardroomlimited.my</a></b></li> <li>b. Click <b>&lt;&lt;Login&gt;&gt;</b> and click <b>&lt;&lt;Register&gt;&gt;</b> to sign up as a user.</li> <li>c. Complete the registration and upload a softcopy of your MyKAD/Identification Card (front and back) or Passport in JPEG or PNG format.</li> <li>d. Please enter a valid email address and wait for Boardroom’s email verification.</li> <li>e. Your registration will be verified and approved within one (1) business day and an email notification will be provided.</li> </ol>

**Before the day of the AGM (Cont'd.)**

Procedure	Action
ii. Submit request for remote participation ( <b>User ID and Password</b> )	<p>(Note: Registration for remote access will be opened on Monday, 21 December 2020. Please note that the closing time to submit your request is not less than forty-eight (48) hours before the time of holding the AGM, i.e. latest by Sunday, 17 January 2021 at 10.00 a.m.)</p> <p><b>Individual Members</b></p> <ol style="list-style-type: none"> <li>Login to <b><a href="https://boardroomlimited.my">https://boardroomlimited.my</a></b> using your user ID and password.</li> <li>Select <b>"VIRTUAL MEETING"</b> from main menu and select the correct Corporate Event <b>"FRASER &amp; NEAVE HOLDINGS BHD FIFTY-NINTH (59<sup>th</sup>) ANNUAL GENERAL MEETING"</b>.</li> <li>Read and agree to the Terms &amp; Conditions.</li> <li>Enter your CDS Account Number and thereafter submit your request.</li> </ol> <p><b>Corporate Shareholders, Authorised Nominee and Exempt Authorised Nominee</b></p> <ol style="list-style-type: none"> <li>Write in to <b><a href="mailto:BSR.Helpdesk@boardroomlimited.com">BSR.Helpdesk@boardroomlimited.com</a></b> by providing the name of shareholder, CDS Account Number accompanied with the Certificate of Appointment of Corporate Representative or Form of Proxy (as the case may be) to submit the request.</li> <li>Please provide a copy of corporate representative's MyKad/Identification Card (front and back) or Passport in JPEG or PNG format as well as his/her email address.</li> </ol>
iii. Email notification	<ol style="list-style-type: none"> <li>You will receive notification from Boardroom that your request(s) has been received and is being verified.</li> <li>Upon system verification against the Record of Depositories of the AGM as at Monday, 11 January 2021, you will receive an email from Boardroom either approving or rejecting your registration for remote participation.</li> <li>If your registration is approved, you will also receive your remote access user ID and password in the same email from Boardroom after the closing date.</li> <li>Please note that the closing date and time to submit your request is by Sunday, 17 January 2021 at 10.00 a.m.</li> </ol>

**On the day of the AGM**

Procedure	Action
iv. Login to virtual meeting platform	<ol style="list-style-type: none"> <li>The virtual meeting portal will be opened for login one (1) hour before the commencement of the AGM at 9.00 a.m. on Tuesday, 19 January 2021, which can be accessed via one of the following methods: <ul style="list-style-type: none"> <li>Download the free Lumi AGM application from Apple App Store or Google Play Store;</li> <li>Launch Lumi AGM by scanning the QR Code provided in the email notification;</li> <li>Access to Lumi AGM webportal via website at <b><a href="https://web.lumiagm.com">https://web.lumiagm.com</a></b></li> </ul> </li> <li>Insert the Meeting ID number and sign in with the user ID and password provided to you via the email notification in Step (iii) above.</li> </ol>
v. Participate	<p>(Note: Questions submitted online will be moderated before being sent to the Chairman to avoid repetition)</p> <ol style="list-style-type: none"> <li>If you would like to view the live webcast, select the broadcast icon. </li> <li>If you would like to ask a question during the AGM, select the messaging icon. </li> <li>Type your message within the chat box, once completed click the send button.</li> </ol>
vi. Voting	<ol style="list-style-type: none"> <li>Once the meeting is opened for voting, the polling icon  will appear with the resolutions and your voting choices.</li> <li>To vote, simply select your voting direction from the options provided. A confirmation message will appear to show your vote has been received.</li> <li>To change your vote, simply select another voting direction.</li> <li>If you wish to cancel your vote, please press "Cancel".</li> </ol>
vii. End of participation	<ol style="list-style-type: none"> <li>Upon the announcement by the Chairman on the closure of the AGM, the live webcast will end and the messaging window will be disabled.</li> <li>You can now logout from the virtual meeting platform.</li> </ol>



## Administrative Details (Cont'd.)

FOR THE 59<sup>TH</sup> ANNUAL GENERAL MEETING OF FRASER & NEAVE HOLDINGS BHD

### SUBMISSION OF QUESTIONS

1. Shareholders may submit questions in advance on the AGM resolutions and Annual Report 2020 commencing from Monday, 21 December 2020 and in any event no later than 10.00 a.m., Friday, 15 January 2021 via Boardroom's website at <https://boardroomlimited.my> using the same user ID and password provided in Step (iii) above, and select "SUBMIT QUESTION" to pose questions ("Pre-AGM Meeting Questions").
2. Thereafter, on the morning of the 59<sup>th</sup> AGM, shareholders may also submit questions via the messaging box on Lumi AGM webportal at <https://web.lumiagm.com> starting at 9.00 a.m. This webportal will remain open throughout the virtual AGM session.
3. The Board will endeavour to respond to Pre-AGM Meeting Questions and questions submitted from 9.00 a.m. on the day of the 59<sup>th</sup> AGM and throughout the meeting. However, not all questions will be answered during the meeting. In such event, the responses will be posted on the Company's website as soon as practicable.

### E-COUPON

1. There will be an e-Coupon for shareholders and proxy holders who participate at the AGM. Please refer to the terms and conditions, and procedures for redemption as set out in **Appendix A** for guidance.

### RECORDING OR PHOTOGRAPHY

1. No recording or photography of the AGM proceedings is allowed without the prior written permission of the Company.

### DIGITAL COPIES OF AGM DOCUMENTS

1. As part of our commitment to protect the environment from paper waste, the following documents can be accessed from our website at <https://fn.com.my/investors/ar2020/>:
  1. Annual Report 2020
  2. Notice of the 59<sup>th</sup> AGM and Proxy Form
  3. Sustainability Report 2020
  4. Circular in relation to the Share Buy-Back Statement and the Proposed Shareholders' Mandate for Recurrent Related Party Transactions
  5. Corporate Governance Report 2020

### ENQUIRY

1. If you have any enquiries prior to the AGM or if you wish to request for technical assistance to participate in the fully virtual meeting, please contact Boardroom during office hours from Monday to Friday (8.30 a.m. to 5.30 p.m.), details as follows:

#### Boardroom Share Registrars Sdn Bhd

Address : 11<sup>th</sup> Floor, Menara Symphony  
No. 5 Jalan Prof. Khoo Kay Kim  
Seksyen 13, 46200 Petaling Jaya  
Selangor Darul Ehsan, Malaysia

General Line : 603-7890 4700 (Helpdesk)

Fax Number : 603-7890 4670

Email : [BSR.Helpdesk@boardroomlimited.com](mailto:BSR.Helpdesk@boardroomlimited.com)

### PERSONAL DATA POLICY

1. By registering for the remote participation and electronic voting meeting and/or submitting the instrument appointing a proxy(ies) and/or representative(s), a member of the Company has consented to the use of such data for purposes of processing and administration by the Company (or its agents); and to comply with any laws, listing rules, regulations and/or guidelines. The member agrees that he/she will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the shareholder's breach of warranty.

# Appendix A

## F&N LIFE E-COUPON

### STEP BY STEP



For further inquiries, please contact us at [contact@fnlife.com.my](mailto:contact@fnlife.com.my) or find us on F&N Life Facebook Page



## HOW TO USE PROMO CODE



Scan to download the app



### STEP 1

Create an account on F&N Life

(Available via F&N Life Web or Mobile application)

### STEP 2

After successfully registered an account, click on the link

(<https://fnlife.com.my/our-products/f-n-agm.html>)

to access the redemption page



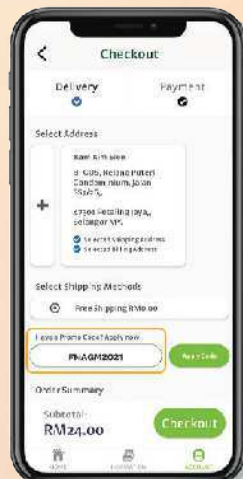
### STEP 3

Click on the product on the Redemption Page (100PLUS) and add the product to your cart.



### STEP 4

Click on the cart to proceed to checkout



### STEP 5

Key in **FNAGM2021** in the coupon code section and click **"Apply code"**



### STEP 6

Click on **"Pay Now"** to complete your redemption.

### e-Coupon terms and conditions:

- One (1) e-Coupon will be given for one (1) attendee only, regardless of the number of shareholders you are representing as a proxy, and whether you are attending both as proxy and shareholder.
- The e-Coupon is only valid for remote participants (via RPEV facilities) who logged in during the 59<sup>th</sup> AGM of Fraser & Neave Holdings Bhd ("the Company").
- The e-Coupon is limited to one (1) time redemption of one (1) carton of 100PLUS cans per email address registered for the 59<sup>th</sup> AGM.
- The e-Coupon is not exchangeable for cash or kind, and is not replaceable for any other reason.
- This e-Coupon is only applicable in F&N Life's website ([www.fnlife.com.my](http://www.fnlife.com.my)) and mobile application.
- This e-Coupon is valid until 28 February 2021.
- No charges and delivery fee are required. Delivery is only applicable to Peninsular Malaysia.
- The Company reserves the right to alter, extend or terminate the e-Coupon and change the terms and condition at any time without prior notice.





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I/We \_\_\_\_\_ NRIC/Company No. \_\_\_\_\_  
(full name in block letters)

of \_\_\_\_\_  
(full address)

Tel. No. \_\_\_\_\_ Email address \_\_\_\_\_

being a member/members of Fraser & Neave Holdings Bhd, hereby appoint the following person(s):

Full name in block letters	NRIC/Passport No.	Proportion of shareholding to be represented	
		No. of shares	Percentage (%)
Address:			
Tel. No.:			
Email address:			

and/or (delete if inapplicable)

Full name in block letters	NRIC/Passport No.	Proportion of shareholding to be represented	
		No. of shares	Percentage (%)
Address:			
Tel. No.:			
Email address:			

or failing him/her, the Chairman of the meeting as my/our proxy(ies) to vote for me/us on my/our behalf as indicated below, at the 59<sup>th</sup> Annual General Meeting ("AGM") of the Company to be held on a fully virtual basis through live streaming from the broadcast venue at the Auditorium, Level 3A Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia on **Tuesday, 19 January 2021 at 10:00 a.m.** or at any adjournment thereof:

Ordinary Resolutions:	No.	For	Against
To approve the payment of a final single tier dividend of 33 sen per share for the financial year ended 30 September 2020.	1		
To re-elect Puan Aida binti Md Daud who retires in accordance with Clause 100 of the Company's Constitution, as a Director.	2		
To re-elect Puan Faridah binti Abdul Kadir who retires in accordance with Clause 100 of the Company's Constitution, as a Director.	3		
To re-elect Y.Bhg. Datuk Mohd Anwar bin Yahya who retires in accordance with Clause 100 of the Company's Constitution, as a Director.	4		
To re-elect Madam Tan Fong Sang who retires in accordance with Clause 106 of the Company's Constitution, as a Director.	5		
To approve the payment of Directors' fees and benefits of up to RM1,500,000 for the period from 20 January 2021 to the next annual general meeting ("AGM") of the Company (2020 AGM: up to RM1,500,000), payable monthly in arrears after each month of completed service of the Directors.	6		
To re-appoint Messrs KPMG PLT, the retiring auditors, as the auditors of the Company for the financial year ending 30 September 2021 and to authorise the Directors to fix their remuneration.	7		
To approve the Proposed Renewal of Share Buy-Back Authority.	8		
To approve the Proposed Renewal of Existing Shareholders' Mandate and Proposed New Shareholders' Mandate for recurrent related party transactions of a revenue or trading nature.	9		

Please indicate with an "X" in the spaces above how you wish your vote(s) to be cast. If no specific direction as to voting is given, your proxy will vote or abstain at his/her discretion.

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 20\_\_\_\_

<b>Number of shares held:</b>	
<b>CDS Account No.:</b>	

\_\_\_\_\_  
Signature(s)/Common Seal of Shareholder(s)

Then fold here

AFFIX  
STAMP

THE COMPANY SECRETARY  
**FRASER & NEAVE HOLDINGS BHD**  
**(Registration No.: 196101000155 (4205-V))**  
c/o BOARDROOM SHARE REGISTRARS SDN BHD  
11th Floor, Menara Symphony  
No. 5, Jalan Prof. Khoo Kay Kim  
Seksyen 13, 46200 Petaling Jaya  
Selangor Darul Ehsan, Malaysia

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**Notes:**  
**Virtual Annual General Meeting (“AGM”)**

- (1) The 59<sup>th</sup> AGM of the Company will be conducted on a fully virtual basis through live streaming and Remote Participation and Electronic Voting (“RPEV”) facilities, which will be made available on the online portal of Boardroom Share Registrars Sdn Bhd at <https://web.lumiagm.com>. Please refer to the Administrative Details for the 59<sup>th</sup> AGM for the procedures to register, participate and vote remotely via the RPEV facilities.
- (2) For the purpose of complying with Section 327(2) of the Companies Act 2016, the Chairman of the meeting is required to be present at the main venue of the AGM. Members/Proxies/Corporate Representatives will not be allowed to attend this AGM in person at the broadcast venue on the day of the AGM.

**Appointment of Proxy**

- (3) A member entitled to attend, speak and vote at the above virtual meeting via the RPEV facilities may appoint a proxy or proxies (but not more than two) to attend, speak and vote on his/her behalf and such proxy or proxies need not be a member or members of the Company.
- (4) Where there are two proxies appointed, the number of shares to be represented by each proxy must be stated.
- (5) In the case of a corporation, the form of proxy must be executed under seal or under the hand of its attorney duly authorised.

- (6) Where a member of the Company is an exempt authorised nominee which holds shares in the Company for multiple beneficial owners in one securities account (“Omnibus Account”), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds. Each appointment of proxy by an exempt authorised nominee shall be by a separate instrument of proxy which shall specify the proportion of shareholding to be represented by each proxy.
- (7) The instrument appointing a proxy or proxies may be deposited at the office of the Poll Administrator, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia or at its website at <https://boardroomlimited.my> (“eProxy Lodgement”) not less than 48 hours before the meeting. Please refer to the Administrative Details for the 59<sup>th</sup> AGM for the steps on the eProxy Lodgement.

**Members Entitled to Attend the AGM**

- (8) For the purpose of determining a member who shall be entitled to attend the 59<sup>th</sup> AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd, in accordance with Clause 65(6) of the Company’s Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991, to issue a General Meeting Record of Depositors as at Monday, 11 January 2021. Only a depositor whose name appears on the Record of Depositors as at Monday, 11 January 2021 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote on his/her behalf.